Mangatawhiri School

ANNUAL FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2025

Ministry Number:	1345
Principal:	Sharron Scouse
School Address:	15 McKenzie Road, Pokeno
School Postal Address:	15 McKenzie Road, RD1, Pokeno 2471
School Phone:	09 233 6004
School Email:	sharronw@mangatawhiri.school.nz
Accountant / Service Provider:	School Finance Hub

Members of the Board of Trustees

For the year ended 31 December 2025

Name	Position	How Position Gained	Term Expired/Expires
Dax Peter	Secretary	Elected Sept 2025	1/09/2028
Shiva Sami	Personnel	Elected Sept 2025	1/09/2028
Melissa van den Brink	Presiding Member	Elected Sept 2025	1/09/2028
Ellie Cockrell	Parent Rep - Finance	Elected Sept 2025	1/09/2028
Tracey Schumacher	Staff Rep	Elected Sept 2025	1/09/2028
Sharron Scouse	Principal	Appointed	
Dave Dean	Parent Rep - Human Resources	Elected Sept 2025	1/09/2028
Richard van Dam	Parent Rep - Presiding Member	Co-opted Sept 2025	2026

Mangatawhiri School

Annual Financial Statements - For the year ended 31 December 2025

Index

Page	Statement
1	Statement of Responsibility
2	Statement of Comprehensive Revenue and Expense
3	Statement of Changes in Net Assets/Equity
4	Statement of Financial Position
5	Statement of Cash Flows
6 - 18	Notes to the Financial Statements
	Independent Auditor's Report

Mangatawhiri School
Statement of Responsibility
For the year ended 31 December 2025

The Board accepts responsibility for the preparation of the annual financial statements and the judgements used in these financial statements.

The management (including the principal and others as directed by the Board) accepts responsibility for establishing and maintaining a system of internal controls designed to provide reasonable assurance as to the integrity and reliability of the School's financial reporting.

It is the opinion of the Board and management that the annual financial statements for the financial year ended 31 December 2025 fairly reflects the financial position and operations of the School.

The School's 2025 financial statements are authorised for issue by the Board.

Melissa van den Brink	SHARRON SCOUSE
Full Name of Presiding Member	Full Name of Principal
MvandenBrink	Sharron Scouse
Signature of Presiding Member	Signature of Principal
27-5-26.	21.5.26
Date:	Date:

Mangatawhiri School
Statement of Comprehensive Revenue and Expense
For the year ended 31 December 2025

	Notes	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Revenue				
Government Grants	2	1,832,782	1,681,171	1,831,327
Locally Raised Funds	3	85,219	68,720	87,095
Interest		19,071	9,000	27,195
Total Revenue		1,937,072	1,758,891	1,945,617
Expense				
Locally Raised Funds	3	25,809	62,930	30,379
Learning Resources	4	1,375,227	1,269,765	1,404,241
Administration	5	117,838	98,484	98,727
Interest		886	1,200	1,578
Property	6	378,303	349,480	423,980
Loss on Disposal of Property, Plant and Equipment		2,561	-	2,608
Total Expense		1,900,624	1,781,859	1,961,513
Net Surplus / (Deficit) for the year		36,448	(22,968)	(15,896)
Other Comprehensive Revenue and Expense		-	-	-
Total Comprehensive Revenue and Expense for the Year		36,448	(22,968)	(15,896)

The above Statement of Comprehensive Revenue and Expense should be read in conjunction with the accompanying notes which form part of these financial statements.

Mangatawhiri School
Statement of Changes in Net Assets/Equity
For the year ended 31 December 2025

	Notes	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Equity at 1 January		802,606	809,588	818,502
Total comprehensive revenue and expense for the year		36,448	(22,968)	(15,896)
Contribution - Furniture and Equipment Grant		12,585	-	-
Equity at 31 December		851,639	786,620	802,606
Accumulated comprehensive revenue and expense		851,639	786,620	802,606
Equity at 31 December		851,639	786,620	802,606

The above Statement of Changes in Net Assets/Equity should be read in conjunction with the accompanying notes which form part of these financial statements.

Mangatawhiri School
Statement of Financial Position
As at 31 December 2025

	Notes	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Current Assets				
Cash and Cash Equivalents	7	233,914	150,982	51,906
Accounts Receivable	8	111,884	103,000	116,239
GST Receivable		6,953	2,000	21,032
Prepayments		4,286	7,500	9,255
Inventories	9	7,516	8,000	8,736
Investments	10	328,222	400,000	423,606
Funds Receivable for Capital Works Projects	16	72,816	-	58,904
		765,591	671,482	689,678
Current Liabilities				
Accounts Payable	12	127,753	124,500	134,883
Revenue Received in Advance	13	258	-	239
Finance Lease Liability	15	6,128	6,916	6,545
		134,139	131,416	141,667
Working Capital Surplus/(Deficit)		631,452	540,066	548,011
Non-current Assets				
Property, Plant and Equipment	11	275,225	315,879	307,053
		275,225	315,879	307,053
Non-current Liabilities				
Provision for Cyclical Maintenance	14	52,647	54,325	45,542
Finance Lease Liability	15	2,391	15,000	6,916
		55,038	69,325	52,458
Net Assets		851,639	786,620	802,606
Equity		851,639	786,620	802,606

The above Statement of Financial Position should be read in conjunction with the accompanying notes which form part of these financial statements.

Mangatawhiri School
Statement of Cash Flows
For the year ended 31 December 2025

	Note	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Cash flows from Operating Activities				
Government Grants		406,878	345,280	463,908
Locally Raised Funds		85,238	68,481	46,171
Goods and Services Tax (net)		14,079	19,032	(16,940)
Payments to Employees		(152,412)	(150,912)	(241,428)
Payments to Suppliers		(235,947)	(202,708)	(234,634)
Interest Paid		(886)	(1,200)	(1,578)
Interest Received		17,078	9,139	27,676
Net cash from/(to) Operating Activities		134,028	87,112	43,175
Cash flows from Investing Activities				
Proceeds from Sale of Property Plant & Equipment (and Intangibles)		(2,561)	-	-
Purchase of Property Plant & Equipment (and Intangibles)		(38,574)	(54,001)	(58,141)
Purchase of Investments		95,384	23,606	-
Proceeds from Sale of Investments		-	-	73,148
Net cash from/(to) Investing Activities		54,249	(30,395)	15,007
Cash flows from Financing Activities				
Furniture and Equipment Grant		12,585	-	-
Finance Lease Payments		(4,942)	(16,545)	(27,431)
Funds Administered on Behalf of Other Parties		(13,912)	58,904	(290,618)
Net cash from/(to) Financing Activities		(6,269)	42,359	(318,049)
Net increase/(decrease) in cash and cash equivalents		182,008	99,076	(259,867)
Cash and cash equivalents at the beginning of the year	7	51,906	51,906	311,773
Cash and cash equivalents at the end of the year	7	233,914	150,982	51,906

The Statement of Cash Flows records only those cash flows directly within the control of the School. This means centrally funded teachers' salaries, use of land and buildings grant and expense and other notional items have been excluded.

The above Statement of Cash Flows should be read in conjunction with the accompanying notes which form part of these financial statements.

Mangatawhiri School
Notes to the Financial Statements
For the year ended 31 December 2025

1. Statement of Accounting Policies

a) Reporting Entity
Mangatawhiri School (the School) is a Crown entity as specified in the Crown Entities Act 2004 and a School as described in the Education and Training Act 2020. The Board is of the view that the School is a public benefit entity for financial reporting purposes.

b) Basis of Preparation
Reporting Period
The financial statements have been prepared for the period 1 January 2025 to 31 December 2025 and in accordance with the requirements of the Education and Training Act 2020.

Basis of Preparation
The financial statements have been prepared on a going concern basis, and the accounting policies have been consistently applied throughout the period.

Financial Reporting Standards Applied
The Education and Training Act 2020 requires the School, as a Crown entity, to prepare financial statements with reference to generally accepted accounting practice. The financial statements have been prepared with reference to generally accepted accounting practice in New Zealand, applying Public Sector Public Benefit Entity (PBE) Standards Reduced Disclosure Regime as appropriate to public benefit entities that qualify for Tier 2 reporting. The School is considered a Public Benefit Entity as it meets the criteria specified as 'having a primary objective to provide goods and/or services for community or social benefit and where any equity has been provided with a view to supporting that primary objective rather than for financial return to equity holders'.

PBE Accounting Standards Reduced Disclosure Regime
The School qualifies for Tier 2 as the school is not publicly accountable and is not considered large as it falls below the expense threshold of $33 million per year. All relevant reduced disclosure concessions have been taken.

Measurement Base
The financial statements are prepared on the historical cost basis unless otherwise noted in a specific accounting policy.

Presentation Currency
These financial statements are presented in New Zealand dollars, rounded to the nearest dollar.

Specific Accounting Policies
The accounting policies used in the preparation of these financial statements are set out below.

Critical Accounting Estimates And Assumptions
The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

Cyclical maintenance
The School recognises its obligation to maintain the Ministry's buildings in a good state of repair as a provision for cyclical maintenance. This provision relates mainly to the painting of the School buildings. The estimate is based on the School's best estimate of the cost of painting the School and when the School is required to be painted, based on an assessment of the School's condition. During the year, the Board assesses the reasonableness of its painting maintenance plan on which the provision is based. Cyclical maintenance is disclosed at note 14.

Useful lives of property, plant and equipment
The School reviews the estimated useful lives of property, plant and equipment at the end of each reporting date. The School believes that the estimated useful lives of the property, plant and equipment as disclosed in the significant accounting policies are appropriate to the nature of the property, plant and equipment at reporting date. Property, plant and equipment is disclosed at note 11.

Critical Judgements in applying accounting policies
Management has exercised the following critical judgements in applying accounting policies:

Classification of leases
Determining whether a lease is a finance lease or an operating lease requires judgement as to whether the lease transfers substantially all the risks and rewards of ownership to the School. A lease is classified as a finance lease if it transfers substantially all risks and rewards incidental to ownership of an underlying asset to the lessee. In contrast, an operating lease is a lease that does not transfer substantially all the risks and rewards incidental to ownership of an asset to the lessee.

Judgement is required on various aspects that include, but are not limited to, the fair value of the leased asset, the economic life of the leased asset, whether or not to include renewal options in the lease term, and determining an appropriate discount rate to calculate the present value of the minimum lease payments. Classification as a finance lease means the asset is recognised in the statement of financial position as property, plant, and equipment, whereas for an operating lease no such asset is recognised. Finance lease liability disclosures are contained in note 15. Future operating lease commitments are disclosed in note 21.

Recognition of grants
The School reviews the grants monies received at the end of each reporting period and whether any require a provision to carry forward amounts unspent. The School believes all grants received have been appropriately recognised as a liability if required. Government grants are disclosed at note 2.

c) Revenue Recognition

Government Grants
The School receives funding from the Ministry of Education. The following are the main types of funding that the School receives:

Operational grants are recorded as revenue when the School has the rights to the funding, which is in the year that the funding is received.

Teachers salaries grants are recorded as revenue when the School has the rights to the funding in the salary period they relate to. The grants are not received in cash by the School and are paid directly to teachers by the Ministry of Education.

Other Ministry Grants for directly funded programs are recorded as revenue when the School has the rights to the funding in the period they relate to. The grants are not received in cash by the School and are paid directly by the Ministry of Education.

The property from which the School operates is owned by the Crown and managed by the Ministry of Education on behalf of the Crown. Grants for the use of land and buildings are not received in cash by the School as they equate to the deemed expense for using the land and buildings which are owned by the Crown. The School's use of the land and buildings as occupant is based on a property occupancy document as gazetted by the Ministry. The expense is based on an assumed market rental yield on the value of land and buildings as used for rating purposes.

This is a non-cash revenue that is offset by a non-cash expense. The use of land and buildings grants and associated expenditure are recorded in the period the School uses the land and buildings.

Other Grants where conditions exist
Other grants are recorded as revenue when the School has the rights to the funding, unless there are unfulfilled conditions attached to the grant, in which case the amount relating to the unfulfilled conditions is recognised as a liability and released to revenue as the conditions are fulfilled.

Donations, Gifts and Bequests
Donations, gifts and bequests are recognised as an asset and revenue when the right to receive funding or the asset has been established unless there is an obligation to return funds if conditions are not met. If conditions are not met, funding is recognised as revenue in advance and recognised as revenue when conditions are satisfied.

Interest Revenue
Interest revenue earned on cash and cash equivalents and investments is recorded as revenue in the period it is earned.

d) Operating Lease Payments
Payments made under operating leases are recognised in the Statement of Comprehensive Revenue and Expense on a straight line basis over the term of the lease.

e) Finance Lease Payments
Finance lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period during the lease term on an effective interest basis.

f) Cash and Cash Equivalents
Cash and cash equivalents include cash on hand, bank balances, deposits held at call with banks, and other short term highly liquid investments with original maturities of 90 days or less, and bank overdrafts. The carrying amount of cash and cash equivalents represent fair value.

g) Accounts Receivable
Short-term receivables are recorded at the amount due, less an allowance for expected credit losses (uncollectable debts). The School's receivables are largely made up of funding from the Ministry of Education. Therefore the level of uncollectable debts is not considered to be material. However, short-term receivables are written off when there is no reasonable expectation of recovery.

h) Inventories
Inventories are consumable items held for sale and are comprised of stationery and school uniforms. They are stated at the lower of cost and net realisable value. Cost is determined on a first in, first out basis. Net realisable value is the estimated selling price in the ordinary course of activities less the estimated costs necessary to make the sale. Any write down from cost to net realisable value is recorded as an expense in the Statement of Comprehensive Revenue and Expense in the period of the write down.

i) Investments
Bank term deposits are initially measured at the amount invested. Interest is subsequently accrued and added to the investment balance. A loss allowance for expected credit losses is recognised if the estimated loss allowance is material.

j) Property, Plant and Equipment
Land and buildings owned by the Crown are excluded from these financial statements. The Board's use of the land and buildings as 'occupant' is based on a property occupancy document.

Improvements (funded by the Board) to buildings owned by the Crown or directly by the Board are recorded at cost, less accumulated depreciation and impairment losses.

Property, plant and equipment are recorded at cost or, in the case of donated assets, fair value at the date of receipt, less accumulated depreciation and impairment losses. Cost or fair value as the case may be, includes those costs that relate directly to bringing the asset to the location where it will be used and making sure it is in the appropriate condition for its intended use.

Gains and losses on disposals (i.e. sold or given away) are determined by comparing the proceeds received with the carrying amounts (i.e. the book value). The gain or loss arising from the disposal of an item of property, plant and equipment is recognised in the Statement of Comprehensive Revenue and Expense.

Finance Leases
A finance lease transfers to the lessee substantially all the risks and rewards incidental to ownership of an asset, whether or not title is eventually transferred. At the start of the lease term, finance leases are recognised as assets and liabilities in the Statement of Financial Position at the lower of the fair value of the leased asset or the present value of the minimum lease payments. The finance charge is charged to the surplus or deficit over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability. The amount recognised as an asset is depreciated over its useful life. If there is no reasonable certainty whether the School will obtain ownership at the end of the lease term, the asset is fully depreciated over the shorter of the lease term and its useful life.

Depreciation
Property, plant and equipment except for library resources are depreciated over their estimated useful lives on a straight line basis. Library resources are depreciated on a diminishing value basis. Depreciation of all assets is reported in the Statement of Comprehensive Revenue and Expense.

The estimated useful lives of the assets are:

Buildings - School	8 years
Furniture and equipment	4-10 years
Information and communication technology	5 years
Motor vehicles	5 years
Leased assets held under a Finance Lease	Term of Lease
Library resources	12.5% Diminishing value

k) Impairment of property, plant, and equipment
The School does not hold any cash generating assets. Assets are considered cash generating where their primary objective is to generate a commercial return.

Non cash generating assets
Property, plant, and equipment held at cost that have a finite useful life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. If such indication exists, the School estimates the asset's recoverable service amount. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable service amount. The recoverable service amount is the higher of an asset's fair value less costs to sell and value in use.

Value in use is determined using an approach based on either a depreciated replacement cost approach, restoration cost approach, or a service units approach. The most appropriate approach used to measure value in use depends on the nature of the impairment and availability of information.

In determining fair value less costs to sell, the School engages an independent valuer to assess market value based on the best available information. The valuation is based on the valuer's approach to determining market value.

If an asset's carrying amount exceeds its recoverable service amount, the asset is regarded as impaired and the carrying amount is written down to the recoverable amount. The total impairment loss is recognised in the surplus or deficit.

The reversal of an impairment loss is recognised in the surplus or deficit. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable service amount since the last impairment loss was recognised.

l) Accounts Payable
Accounts payable represents liabilities for goods and services provided to the School prior to the end of the financial year which are unpaid. Accounts payable are recorded at the amount of cash required to settle those liabilities. The amounts are unsecured and are usually paid within 30 days of recognition.

m) Employee Entitlements
Short-term employee entitlements
Employee entitlements that are expected to be settled within 12 months after the end of the reporting period in which the employees provide the related service are measured based on accrued entitlements at current rates of pay. These include salaries and wages accrued up to balance date and annual leave earned, by non teaching staff, to but not yet taken at balance date.

n) Revenue Received in Advance
Revenue received in advance relates to fees received from student credits where there are unfulfilled obligations for the School to provide services in the future. The fees or grants are recorded as revenue as the obligations are fulfilled and the fees or grants are earned.

The School holds sufficient funds to enable the refund of unearned fees in relation to the above revenue received in advance, should the School be unable to provide the services to which they relate.

o) Funds Held for Capital Works
The School directly receives funding from the Ministry of Education for capital works projects that are included in the School's five year capital works agreement. These funds are held on behalf and for a specified purpose. As such, these transactions are not recorded in the Statement of Comprehensive Revenue and Expense.

The School holds sufficient funds to enable the funds to be used for their intended purpose at any time.

p) Provision for Cyclical Maintenance
The property from which the School operates is owned by the Crown, and is vested in the Ministry. The Ministry has gazetted a property occupancy document that sets out the Board's property maintenance responsibilities. The Board is responsible for maintaining the land, buildings and other facilities on the School site in a state of good order and repair.

Cyclical maintenance, which involves painting the interior and exterior of the School, makes up the most significant part of the Board's responsibilities outside day-to-day maintenance. The provision is a reasonable estimate, based on the School's best estimate of the cost of painting the school and when the school is required to be painted, based on an assessment of the School's condition.

The School carries out painting maintenance of the whole school over a 7-10 year period. The economic outflow of this is dependent on the plan established by the School to meet this obligation and is detailed in the notes and disclosures of these accounts.

q) Financial Instruments
The School's financial assets comprise cash and cash equivalents, accounts receivable, and investments. All of these financial assets, except for investments that are shares, are initially recognised at fair value and subsequently measured at amortised cost, using the effective interest method.

The School's financial liabilities comprise accounts payable and finance lease liability. Financial liabilities are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method. Interest expense and any gain or loss on derecognition are recognised in the surplus or deficit.

r) Goods and Services Tax (GST)
The financial statements have been prepared on a GST exclusive basis, with the exception of accounts receivable and accounts payable which are stated as GST inclusive.

The net amount of GST paid to, or received from, the IRD, including the GST relating to investing and financing activities, is classified as a net operating cash flow in the Statement of Cash Flows.

Commitments and contingencies are disclosed exclusive of GST.

s) Budget Figures
The budget figures are extracted from the School budget that was approved by the Board.

t) Services Received In-Kind
From time to time the School receives services in-kind, including the time of volunteers. The School has elected not to recognise services received in-kind in the Statement of Comprehensive Revenue and Expense.

Mangatawhiri School
Notes to the Financial Statements (cont'd)
For the year ended 31 December 2025

2. Government Grants

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
	$	$	$
Government Grants - Ministry of Education	406,644	339,098	450,878
Teachers' Salaries Grants	1,166,938	1,100,000	1,087,208
Use of Land and Buildings Grants	259,200	242,073	284,106
Other Government Grants	-	-	9,135
	1,832,782	1,681,171	1,831,327

3. Locally Raised Funds

Local funds raised within the School's community are made up of:

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
Revenue	$	$	$
Donations and Bequests	26,326	1,500	11,757
Fees for Extra Curricular Activities	903	1,200	1,169
Trading	15,147	10,500	16,580
Fundraising and Community Grants	28,269	4,000	4,191
Other Revenue	14,574	51,520	53,398
	85,219	68,720	87,095
Expense			
Extra Curricular Activities Costs	5,107	-	7,360
Trading	12,901	7,800	12,861
Fundraising and Community Grant Costs	2,974	500	4,188
Other Locally Raised Funds Expenditure	4,827	54,630	5,970
	25,809	62,930	30,379
Surplus / (Deficit) for the year Locally Raised Funds	59,410	5,790	56,716

4. Learning Resources

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
	$	$	$
Curricular	60,809	27,280	63,004
Information and Communication Technology	3,778	250	245
Employee Benefits - Salaries	1,231,271	1,163,060	1,235,057
Staff Development	6,184	6,200	12,532
Depreciation	70,402	70,175	90,331
Other Learning Resources	2,783	2,800	3,072
	1,375,227	1,269,765	1,404,241

5. Administration

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
	$	$	$
Audit Fees	9,824	5,300	8,266
Board Fees and Expenses	11,256	10,487	8,809
Other Administration Expenses	27,346	14,580	11,739
Employee Benefits - Salaries	61,829	60,500	62,069
Insurance	2,951	3,000	3,183
Service Providers, Contractors and Consultancy	4,632	4,617	4,661
	117,838	98,484	98,727

6. Property

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
	$	$	$
Consultancy and Contract Services	29,126	29,000	28,279
Cyclical Maintenance	7,105	14,000	17,874
Heat, Light and Water	15,511	16,000	15,052
Repairs and Maintenance	30,779	14,795	22,513
Use of Land and Buildings	259,200	242,073	284,106
Employee Benefits - Salaries	21,696	21,112	27,104
Other Property Expenses	14,886	12,500	29,052
	378,303	349,480	423,980

The use of land and buildings figure represents 5% of the school's total property value. Property values are established as part of the nation-wide revaluation exercise that is conducted every 30 June for the Ministry of Education's year-end reporting purposes.

7. Cash and Cash Equivalents

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
	$	$	$
Bank Accounts	10,029	150,982	51,906
Short-term Bank Deposits	223,885	-	-
Cash and cash equivalents for Statement of Cash Flows	233,914	150,982	51,906

The carrying value of short-term deposits with original maturity dates of 90 days or less approximates their fair value.

Of the $258,700 Cash and Cash Equivalents, $258 of Revenue in advance is held by the School.

Mangatawhiri School
Notes to the Financial Statements (cont'd)
For the year ended 31 December 2025

8. Accounts Receivable

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
	$	$	$
Interest Receivable	5,132	3,000	3,139
Teacher Salaries Grant Receivable	106,752	100,000	113,100
	111,884	103,000	116,239
Receivables from Exchange Transactions	5,132	3,000	3,139
Receivables from Non-Exchange Transactions	106,752	100,000	113,100
	111,884	103,000	116,239

9. Inventories

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
	$	$	$
Stationery	704	800	869
School Uniforms	6,812	7,200	7,867
	7,516	8,000	8,736

10. Investments
The School's investment activities are classified as follows:

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
	$	$	$
Current Asset			
Short-term Bank Deposits	328,222	400,000	423,606
Total Investments	328,222	400,000	423,606

Mangatawhiri School
Notes to the Financial Statements (cont'd)
For the year ended 31 December 2025

11. Property, Plant and Equipment

2025	Opening Balance (NBV) $	Additions $	Disposals $	Impairment $	Depreciation $	Total (NBV) $
Buildings	28,867	-	-	-	(10,848)	**18,019**
Furniture and Equipment	163,515	38,531	(2,475)	-	(48,303)	**151,268**
Information and Communication Technology	22,018	1,547	-	-	(1,235)	**22,330**
Leased Assets	82,400	-	-	-	(8,613)	**73,787**
Library Resources	10,253	1,057	(86)	-	(1,403)	**9,821**
	307,053	41,135	(2,561)	-	(70,402)	**275,225**

The net carrying value of furniture and equipment held under a finance lease is $73,787 (2024: $82,400)

Restrictions
With the exception of the contractual restrictions related to the above noted finance leases, there are no restrictions over the title of the school's property, plant and equipment, nor are any property, plant and equipment pledged as security for liabilities.

	2025 Cost or Valuation $	2025 Accumulated Depreciation $	2025 Net Book Value $	2024 Cost or Valuation $	2024 Accumulated Depreciation $	2024 Net Book Value $
Buildings	87,445	(69,426)	**18,019**	87,445	(58,578)	**28,867**
Furniture and Equipment	513,724	(362,456)	**151,268**	559,093	(395,578)	**163,515**
Information and Communication Technology	34,857	(12,527)	**22,330**	45,407	(23,389)	**22,018**
Motor Vehicles	46,719	(46,719)	-	46,719	(46,719)	-
Leased Assets	167,187	(93,401)	**73,786**	99,829	(17,429)	**82,400**
Library Resources	45,351	(35,529)	**9,822**	44,667	(34,414)	**10,253**
	895,283	(620,058)	**275,225**	883,160	(576,107)	**307,053**

12. Accounts Payable

	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Creditors	11,592	2,000	8,578
Accruals	6,689	22,500	6,165
Banking Staffing Overuse	1,034	-	800
Employee Entitlements - Salaries	107,532	100,000	118,208
Employee Entitlements - Leave Accrual	906	-	1,132
	127,753	124,500	134,883
Payables for Exchange Transactions	127,753	124,500	134,883
	127,753	124,500	134,883

The carrying value of payables approximates their fair value.

Mangatawhiri School
Notes to the Financial Statements (cont'd)
For the year ended 31 December 2025

13. Revenue Received in Advance

	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Other revenue in Advance	258	-	239
	258	-	239

14. Provision for Cyclical Maintenance

	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Provision at the Start of the Year	45,542	45,542	27,668
Increase/(decrease) to the Provision During the Year	7,105	14,000	17,874
Use of the Provision During the Year	-	(5,217)	-
Provision at the End of the Year	52,647	54,325	45,542
Cyclical Maintenance - Non current	52,647	54,325	45,542
	52,647	54,325	45,542

The School's cyclical maintenance schedule details annual painting to be undertaken. The costs associated with this annual work will vary depending on the requirements during the year. This plan is based on Quotes.

15. Finance Lease Liability

The School has entered into a number of finance lease agreements for computers and other ICT equipment.
Minimum lease payments payable:

	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
No Later than One Year	6,603	7,416	7,431
Later than One Year	2,524	16,200	7,429
Future Finance Charges	(608)	(1,700)	(1,399)
	8,519	21,916	13,461
Represented by			
Finance lease liability - Current	6,128	6,916	6,545
Finance lease liability - Non current	2,391	15,000	6,916
	8,519	21,916	13,461

16. Funds Held for Capital Works Projects

During the year the School received and applied funding from the Ministry of Education for the following capital works projects. The amount of cash held on behalf of the Ministry for capital works project is included under Cash and Cash Equivalents in note 7, and includes retentions on the projects, if applicable.

2025	Opening Balances $	Receipts from MOE $	Payments $	Board Contributions / Transfers $	Closing Balances $
Staffroom refrub & Rm 8-9 Project 219634	(58,904)	-	(13,912)	-	(72,816)
Totals	(58,904)	-	(13,912)	-	(72,816)

Represented by:	
Funds Held on Behalf of the Ministry of Education	-
Funds Receivable from the Ministry of Education	(72,816)
	(72,816)

2024	Opening Balances $	Receipts from MOE $	Payments $	Board Contributions / Transfers $	Closing Balances $
Staffroom refrub & Rm 8-9 Project 219634	53,728	600,000	(812,632)	-	(58,904)
Totals	53,728	600,000	(812,632)	-	(58,904)

Represented by:	
Funds Held on Behalf of the Ministry of Education	-
Funds Receivable from the Ministry of Education	(58,904)
	(58,904)

17. Related Party Transactions

The School is a controlled entity of the Crown, and the Crown provides the major source of revenue to the School. The School enters into transactions with other entities also controlled by the Crown, such as government departments, state-owned enterprises and other Crown entities. Transactions with these entities are not disclosed as they occur on terms and conditions no more or less favourable than those that it is reasonable to expect the School would have adopted if dealing with that entity at arm's length.

Related party disclosures have not been made for transactions with related parties that are within a normal supplier or client/recipient relationship on terms and conditions no more or less favourable than those that it is reasonable to expect the School would have adopted in dealing with the party at arm's length in the same circumstances. Further, transactions with other government agencies (for example, Government departments and Crown entities) are not disclosed as related party transactions when they are consistent with the normal operating arrangements between government agencies and undertaken on the normal terms and conditions for such transactions.

18. Remuneration

Key management personnel compensation

Key management personnel of the School include all Board members, Principal, Deputy Principals and Heads of Departments.

	2025 Actual $	2024 Actual $
Board Members		
Remuneration	3,025	3,020
Leadership Team		
Remuneration	488,063	431,944
Full-time equivalent members	4	4
Total key management personnel remuneration	487,959	434,964

There are 7 members of the Board excluding the Principal. The Board has held 9 full meetings of the Board in the year. The Board also has Finance and Property committees that meet monthly and quarterly respectively. As well as these regular meetings, including preparation time, the Presiding member and other Board members have also been involved in ad hoc meetings to consider student welfare matters including stand downs, suspensions, and other disciplinary matters.

Principal

The total value of remuneration paid or payable to the Principal was in the following bands:

	2025 Actual $000	2024 Actual $000
Salaries and Other Short-term Employee Benefits:		
Salary and Other Payments	155-165	145-155
Benefits and Other Emoluments	0-5	0-5
Termination Benefits	-	-

Other Employees

The number of other employees with remuneration greater than $100,000 was in the following bands:

The disclosure for 'Other Employees' does not include remuneration of the Principal.

Remuneration $000	2025 FTE Number	2024 FTE Number
100 - 110	2.00	-
120 - 130	1.00	1.00
	3.00	1.00

19. Compensation and Other Benefits Upon Leaving

The total value of compensation or other benefits paid or payable to persons who ceased to be board members, committee members, or employees during the financial year in relation to that cessation and number of persons to whom all or part of that total was payable was as follows:

	2025 Actual	2024 Actual
Total	$0	$0
Number of People	-	-

20. Contingencies
There are no contingent liabilities (except as noted below) and no contingent assets as at 31 December 2025.
(Contingent liabilities and assets at 31 December 2024: nil)

Holidays Act Compliance – Schools Payroll
The Ministry of Education performs payroll processing and payments on behalf of Boards, through payroll service provider, Education Payroll Limited.

The Ministry continues to review the Schools Sector Payroll to ensure compliance with the Holidays Act 2003. An initial remediation payment has been made to some current school employees. The Ministry is continuing to perform detailed analysis to finalise calculations and the potential impacts for specific individuals. As such, this is expected to resolve the liability for School Boards.

21. Commitments
(a) Capital Commitments
As at 31 December 2025, the Board has entered into no contract agreements for capital works. (2024: Nil)

(b) Operating Commitments
As at 31 December 2025, the Board has no operating commitments. (2024: Nil)

22. Financial Instruments
The carrying amount of financial assets and liabilities in each of the financial instrument categories are as follows:

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
Financial assets measured at amortised cost	$	$	$
Cash and Cash Equivalents	233,914	150,982	51,906
Receivables	111,884	103,000	116,239
Investments - Term Deposits	328,222	400,000	423,606
Total financial assets measured at amortised cost	674,020	653,982	591,751
Financial liabilities measured at amortised cost			
Payables	127,753	124,500	134,883
Finance Leases	8,519	21,916	13,461
Total financial liabilities measured at amortised cost	136,272	146,416	148,344

23. Events After Balance Date
There were no significant events after the balance date that impact these financial statements.

William Buck
ACCOUNTANTS & ADVISORS

Independent Auditor's Report

To the Readers of Mangatawhiri School's Financial Statements

For the Year Ended 31 December 2025

The Auditor-General is the auditor of Mangatawhiri School (the School). The Auditor-General has appointed me, Myriam Gros, using the staff and resources of William Buck Audit (NZ) Limited, to carry out the audit of the financial statements of the School on pages 2 to 18, that comprise the statement of financial position as at 31 December 2025, the statement of comprehensive revenue and expense, statement of changes in net assets/equity and statement of cash flows for the year ended on that date, and the notes to the financial statements that include accounting policies and other explanatory information.

Opinion

In our opinion the financial statements:

- present fairly, in all material respects:
  - its financial position as at 31 December 2025; and
  - its financial performance and cash flows for the year then ended; and
- comply with generally accepted accounting practice in New Zealand in accordance with the Public Sector – Public Benefit Entity Standards, Reduced Disclosure Regime.

Our audit was completed on 2 June 2026. This is the date at which our opinion is expressed.

Basis for our opinion

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the Professional and Ethical Standards and the International Standards on Auditing (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board. Our responsibilities under those standards are further described in the Responsibilities of the auditor section of our report.

We have fulfilled our responsibilities in accordance with the Auditor-General's Auditing Standards.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of the Board for the financial statements

The Board is responsible on behalf of the School for preparing financial statements that are fairly presented and that comply with generally accepted accounting practice in New Zealand.

The Board is responsible for such internal control as it determines is necessary to enable it to prepare financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board is responsible on behalf of the School for assessing the School's ability to continue as a going concern. The Board is also responsible for disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless the Board intends to close or merge the School, or has no realistic alternative but to do so.

The Board's responsibilities arise from section 134 of the Education and Training Act 2020.

Responsibilities of the auditor for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit carried out in accordance with the Auditor-General's Auditing Standards will always detect a material misstatement when it exists. Misstatements are differences or omissions of amounts or disclosures, and can arise from fraud or error. Misstatements are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of readers taken on the basis of these financial statements.

For the budget information reported in the financial statements, our procedures were limited to checking that the information agreed to the School's approved budget.

We did not evaluate the security and controls over the electronic publication of the financial statements.

As part of an audit in accordance with the Auditor-General's Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. Also:

- We identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control.
- We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board.
- We conclude on the appropriateness of the use of the going concern basis of accounting by the Board and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the School's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the School to cease to continue as a going concern.
- We evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Our responsibilities arise from the Public Audit Act 2001.

Other information

The Board is required to prepare an annual report which includes the annual financial statements and the audit report, as well as a Statement of Variance, an Evaluation of the School's Students' Progress and Achievement, a Statement of Compliance with Employment Policy, and a Statement of KiwiSport funding. The Board is responsible for the other information that it presents alongside its annual financial statements.

The other information obtained at the date of our audit report includes copies of the Student Achievement Report to School Board 2025 Statement of Variance, 2025 – Te Tiriti o Waitangi, Statement of compliance with employment policy, 2025 Kiwi sport funding report.

In connection with our audit of the financial statements, our responsibility is to read the other information. In doing so, we consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on our work, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independence

We are independent of the School in accordance with the Auditor-General's Auditing Standards, which incorporate the independence requirements of Professional and Ethical Standard 1 *International Code of Ethics for Assurance Practitioners (including International Independence Standards) (New Zealand)* issued by the New Zealand Auditing and Assurance Standards Board.

Other than in our capacity as the auditor, we have no relationship with, or interests in, the School.

Myriam Gros

Myriam Gros
William Buck Audit (NZ) Limited
On behalf of the Auditor-General
Auckland, New Zealand