Waiouru School
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14 July 2026

To the Appointed Auditor
Silks Audit Chartered Accountants Limited
PO Box 7144
Whanganui 4500

REPRESENTATION LETTER FOR THE YEAR ENDED 31 DECEMBER 2025

This representation letter is provided in connection with your audit, carried out on behalf of the Auditor-General, of the financial statements of Waiouru School (the School) for the year ended 31 December 2025 for the purpose of expressing an independent opinion about whether the financial statements:
-present fairly, in all material respects:
-the financial position as at 31 December 2025; and
-the financial performance and cash flows for the year then ended; and
-comply with generally accepted accounting practice in New Zealand in accordance with Tier 2 PBE Accounting Standards (PBE IPSAS) Reduced Disclosure Regime.

We understand that your audit was carried out in accordance with the Auditing Standards issued by the Auditor-General, which incorporate the International Standards on Auditing (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board.

General representations

To the best of our knowledge and belief:
-the resources, and activities under our control have been operating effectively and efficiently;
-we have complied with our statutory obligations including laws, regulations and contractual requirements;
-we have carried out our decisions and actions with due regard to minimising waste;
-we have met Parliament's and the public's expectations of appropriate standards of behaviour in the public sector (that is, we have carried out our decisions and actions with due regard to probity); and
-any decisions or actions have been taken with due regard to financial prudence.

Ruapehu Road
Waiouru
06 387 6860
principal@waiouru.school.nz

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We also acknowledge that we have responsibility for designing, implementing, and maintaining internal control (to the extent that is reasonably practical given the size of the School) to prevent and detect fraud or error, and which enables the preparation of the financial statements that are free from material misstatement whether due to fraud or error (a requirement of paragraph NZ40.1(a) in ISA (NZ) 240).

Representations for the financial statements

We confirm that all transactions have been recorded in the accounting records and are reflected in the financial statements, and that, to the best of our knowledge and belief, having made such enquiries as we considered necessary for the purpose of appropriately informing ourselves:
-we have fulfilled our responsibilities for preparing and presenting the financial statements as required by section 134 of the Education and Training Act 2020 and, in particular, that the financial statements:
-present fairly, in all material respects:
-the financial position as at 31 December 2025; and
-the financial performance and cash flows for the year then ended; and
-comply with generally accepted accounting practice in New Zealand in accordance with Tier 2

PBE Accounting Standards (PBE IPSAS) Reduced Disclosure Regime.
-we believe the methods, significant assumptions, and data used in making and supporting the accounting estimates and the related disclosures in the financial statements are appropriate to achieve recognition, measurement or disclosure that is in accordance with the applicable financial reporting framework;
-we have appropriately accounted for and disclosed the related party relationships and transactions in the financial statements;
-we have adjusted or disclosed all events subsequent to the date of the financial statements that require adjustment or disclosure; and
-we believe the effects of uncorrected misstatements are immaterial, both individually and in the aggregate, to the financial statements as a whole. A list of the uncorrected misstatements is attached to this representation letter;
-we have disclosed all known actual or possible litigation and claims whose effects should be considered when preparing the financial statements. Where applicable, such litigation and claims have been accounted for and disclosed in accordance with Tier 2 PBE Accounting Standards (PBE IPSAS) Reduced Disclosure Regime.

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Representations about the provision of information

We confirm that, to the best of our knowledge and belief, having made such enquiries as we considered necessary for the purpose of appropriately informing ourselves:
-we have provided you with:
-all information, such as records and documentation, and other matters that are relevant to preparing and presenting the financial statements and;
-unrestricted access to persons within the entity from whom you determined it necessary to obtain audit evidence;
-we have disclosed to you the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud;
-we have disclosed to you all information in relation to fraud or suspected fraud that we are aware of and that affects the entity and involves:
-management;
-employees who have significant roles in internal control; or
-others where the fraud could have a material effect on the financial statements;
-we have disclosed to you all information in relation to allegations of fraud, or suspected fraud, affecting the entity's financial statements communicated by employees, former employees, analysts, regulators, or others;
-we have disclosed to you all known instances of non-compliance or suspected non-compliance with laws and regulations whose effects should be considered when preparing financial statements;
-we have disclosed the identity of the related parties, all of their relationships, and all of their transactions of which we are aware; and
-we have provided you with all the other documents ("other information") which will accompany the financial statements which are consistent with the financial statements, and the other information does not contain any material misstatements.

Going concern basis of accounting

We confirm that, to the best of our knowledge and belief, the School has adequate resources to continue operations at its current level for the foreseeable future. For this reason, the Board continues to adopt the going concern basis of accounting in preparing the financial statements for the year ended 31 December 2025. We have reached this conclusion after making enquiries and having regard to circumstances that we consider likely to affect the School during the period of one year from 31 December 2025, and to circumstances that we know will occur after that date which could affect the validity of the going concern basis of accounting.

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We consider that the financial statements adequately disclose the circumstances, and any uncertainties, that we can reasonably be expected to be aware of concerning the adoption of the going concern basis of accounting by the School.

Publication of the financial statements and related audit report on a website

We confirm that we are responsible for the electronic presentation of the audited financial statements, and:
-that the electronic version of the audited financial statements and the related audit report presented on the website are the same as the final signed version of the audited financial statements and audit report.
-that the audited and unaudited information on the website has been clearly differentiated and we understand the risk of potential misrepresentation without appropriate controls.
-that we have assessed the security controls over audited financial information and the related audit report and are satisfied that procedures are adequate to ensure the integrity of the information provided.
-that the full financial statements have been provided on the website.

The representations in this letter are made at your request, and to supplement information obtained by you from the records of the School and to confirm information given to you orally.

Yours faithfully

Steve Smith - Presiding Member

Tania Heke - Tumuaki -Principal

Ruapehu Road
Waiouru

06 387 6860
principal@waiouru.school.nz

WAIOURU SCHOOL

ANNUAL FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2025

School Directory

Ministry Number:	2472
Principal:	Tania Heke
School Address:	Ruapehu Street
School Postal Address:	Ruapehu Road, Waiouru, 4826
School Phone:	06 387 6860
School Email:	emilyrose@waiouru.school.nz
Accountant / Service Provider:	Education Services. Dedicated to your school

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WAIOURU SCHOOL

Annual Financial Statements - For the year ended 31 December 2025

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Waiouru School

Statement of Responsibility

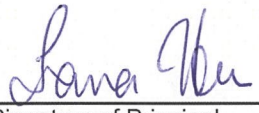
For the year ended 31 December 2025

The Board accepts responsibility for the preparation of the annual financial statements and the judgements used in these financial statements.

The management (including the Principal and others, as directed by the Board) accepts responsibility for establishing and maintaining a system of internal controls designed to provide reasonable assurance as to the integrity and reliability of the School's financial reporting.

It is the opinion of the Board and management that the annual financial statements for the financial year ended 31 December 2025 fairly reflects the financial position and operations of the School.

The School's 2025 financial statements are authorised for issue by the Board.

Steve Smith	Tania Heke
Full Name of Presiding Member	Full Name of Principal
	
Signature of Presiding Member	Signature of Principal
14/7/2026	14/7/2026
Date	Date

Waiouru School

Kiwisport

Kiwisport is a Government funding initiative to support students' participation in organised sport. In 2025, the school received total Kiwisport funding of $1,462 (excluding GST). The funding was spent on sporting endeavours.

Statement of Compliance with Employment Policy

For the year ended 31st December 2025 the Waiouru School Board:

- Has developed and implemented personnel policies, within policy and procedural frameworks to ensure the fair and proper treatment of employees in all aspects of their employment.
- Has reviewed its compliance against both its personnel policy and procedures and can report that it meets all requirements and identified best practice.
- Is a good employer and complies with the conditions contained in the employment contracts of all staff employed by the Board.
- Ensures all employees and applicants for employment are treated according to their skills, qualifications and abilities, without bias or discrimination.
- Meets all Equal Employment Opportunities requirements.

Education Services
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Waiouru School

Members of the Board

Name	Position	How Position Gained	Term Expired/ Expires
Steve Smith	Presiding Member	Elected	Sep 2027
Joe Callaghan	Presiding Member	Elected	Feb 2025
Deidre Hearmon	Principal	ex Officio	Jul 2025
Tania Heke	Principal	ex Officio	
Emma Maw	Parent Representative	Elected	Sep 2027
Gwyn Macpherson	Parent Representative	Elected	Sep 2027
Termina Jenkins	Parent Representative	Elected	Sep 2027
Sharlene Turua	Parent Representative	Elected	Sep 2027
Jess Grant	Staff Representative	Elected	Apr 2026
Claire Vaka	Staff Representative	Elected	Sep 2027

Waiouru School

Statement of Comprehensive Revenue and Expense

For the year ended 31 December 2025

	Notes	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Revenue				
Government Grants	2	1,411,415	1,333,238	1,614,895
Locally Raised Funds	3	46,466	13,700	41,494
Interest		12,183	18,000	23,358
Total Revenue		1,470,064	1,364,938	1,679,747
Expense				
Locally Raised Funds	3	38,981	24,900	35,204
Learning Resources	4	856,955	841,775	840,955
Administration	5	169,650	100,205	310,761
Interest		1,114	385	729
Property	6	361,568	383,459	409,834
Other Expenses	7	2,972	3,600	4,952
Total Expense		1,431,240	1,354,324	1,602,435
Net Surplus / (Deficit) for the year		38,824	10,614	77,312
Other Comprehensive Revenue and Expense		-	-	-
Total Comprehensive Revenue and Expense for the Year		38,824	10,614	77,312

The above Statement of Comprehensive Revenue and Expense should be read in conjunction with the accompanying notes which form part of these financial statements.

Waiouru School

Statement of Changes in Net Assets/Equity

For the year ended 31 December 2025

	Notes	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Equity at 1 January		696,823	627,421	619,511
Total comprehensive revenue and expense for the year		38,824	10,614	77,312
Equity at 31 December		735,647	638,035	696,823
Accumulated comprehensive revenue and expense		735,647	638,035	696,823
Equity at 31 December		735,647	638,035	696,823

The above Statement of Changes in Net Assets/Equity should be read in conjunction with the accompanying notes which form part of these financial statements.

Waiouru School

Statement of Financial Position

As at 31 December 2025

	Notes	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Current Assets				
Cash and Cash Equivalents	8	537,750	341,414	658,126
Accounts Receivable	9	60,865	95,519	38,294
GST Receivable		16,385	-	15,398
Prepayments		1,616	2,634	3,760
Inventories	10	1,606	2,704	1,193
Funds Receivable for Capital Works Projects	17	16,081	-	8,791
		634,303	442,271	725,562
Current Liabilities				
GST Payable		-	5,105	-
Accounts Payable	12	79,975	76,416	77,976
Revenue Received in Advance	13	3,764	3,559	2,040
Provision for Cyclical Maintenance	14	83,921	57,350	60,550
Finance Lease Liability	15	4,465	4,642	2,026
Funds held in Trust	16	6,611	6,611	6,611
		178,736	153,683	149,203
Working Capital Surplus/(Deficit)		455,567	288,588	576,359
Non-current Assets				
Property, Plant and Equipment	11	294,204	366,174	157,479
		294,204	366,174	157,479
Non-current Liabilities				
Provision for Cyclical Maintenance	14	5,139	10,484	31,508
Finance Lease Liability	15	8,985	6,243	5,507
		14,124	16,727	37,015
Net Assets		735,647	638,035	696,823
Equity		735,647	638,035	696,823

The above Statement of Financial Position should be read in conjunction with the accompanying notes which form part of these financial statements.

Waiouru School

Statement of Cash Flows

For the year ended 31 December 2025

	Note	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Cash flows from Operating Activities				
Government Grants		406,618	369,537	472,913
Locally Raised Funds		48,190	13,700	41,722
Goods and Services Tax (net)		(987)	-	(20,503)
Payments to Employees		(192,171)	(158,007)	(184,308)
Payments to Suppliers		(203,092)	(281,333)	(204,785)
Interest Paid		(1,114)	(385)	(729)
Interest Received		12,183	18,000	23,358
Net cash from/(to) Operating Activities		69,627	(38,488)	127,668
Cash flows from Investing Activities				
Purchase of Property Plant & Equipment (and Intangibles)		(158,639)	(235,000)	(38,324)
Net cash from/(to) Investing Activities		(158,639)	(235,000)	(38,324)
Cash flows from Financing Activities				
Finance Lease Payments		(2,972)	(1,928)	(3,456)
Funds Administered on Behalf of Other Parties		(28,392)	-	(44,592)
Net cash from/(to) Financing Activities		(31,364)	(1,928)	(48,048)
Net increase/(decrease) in cash and cash equivalents		(120,376)	(275,416)	41,296
Cash and cash equivalents at the beginning of the year	8	658,126	616,830	616,830
Cash and cash equivalents at the end of the year	8	537,750	341,414	658,126

The Statement of Cash Flows records only those cash flows directly within the control of the School. This means centrally funded teachers' salaries, use of land and buildings grant and expense and other notional items have been excluded.

The above Statement of Cash Flows should be read in conjunction with the accompanying notes which form part of these financial statements.

Waiouru School
Notes to the Financial Statements
For the year ended 31 December 2025

1. Statement of Accounting Policies

a) Reporting Entity
Waiouru School (the School) is a Crown entity as specified in the Crown Entities Act 2004 and a School as described in the Education and Training Act 2020. The Board is of the view that the School is a public benefit entity for financial reporting purposes.

b) Basis of Preparation
Reporting Period
The financial statements have been prepared for the period 1 January 2025 to 31 December 2025 and in accordance with the requirements of the Education and Training Act 2020.

Basis of Preparation
The financial statements have been prepared on a going concern basis, and the accounting policies have been consistently applied throughout the period.

Financial Reporting Standards Applied
The Education and Training Act 2020 requires the School, as a Crown entity, to prepare financial statements with reference to generally accepted accounting practice. The financial statements have been prepared with reference to generally accepted accounting practice in New Zealand, applying Public Sector Public Benefit Entity (PBE) Standards Reduced Disclosure Regime as appropriate to public benefit entities that qualify for Tier 2 reporting. The School is considered a Public Benefit Entity as it meets the criteria specified as 'having a primary objective to provide goods and/or services for community or social benefit and where any equity has been provided with a view to supporting that primary objective rather than for financial return to equity holders'.

PBE Accounting Standards Reduced Disclosure Regime
The School qualifies for Tier 2 as the School is not publicly accountable and is not considered large as it falls below the expense threshold of $33 million per year. All relevant reduced disclosure concessions have been taken.

Measurement Base
The financial statements are prepared on the historical cost basis unless otherwise noted in a specific accounting policy.

Presentation Currency
These financial statements are presented in New Zealand dollars, rounded to the nearest dollar.

Specific Accounting Policies
The accounting policies used in the preparation of these financial statements are set out below.

Critical Accounting Estimates And Assumptions
The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

Cyclical maintenance
The School recognises its obligation to maintain the Ministry's buildings in a good state of repair as a provision for cyclical maintenance. This provision relates mainly to the painting of the School buildings. The estimate is based on the School's best estimate of the cost of painting the School and when the School is required to be painted, based on an assessment of the School's condition. During the year, the Board assesses the reasonableness of its painting maintenance plan on which the provision is based. Cyclical maintenance is disclosed at note 14.

Useful lives of property, plant and equipment
The School reviews the estimated useful lives of property, plant and equipment at the end of each reporting date. The School believes that the estimated useful lives of the property, plant and equipment, as disclosed in the significant accounting policies, are appropriate to the nature of the property, plant and equipment at reporting date. Property, plant and equipment is disclosed at note 11.

Critical Judgements in applying accounting policies
Management has exercised the following critical judgements in applying accounting policies:

Classification of leases
Determining whether a lease is a finance lease or an operating lease requires judgement as to whether the lease transfers substantially all the risks and rewards of ownership to the School. A lease is classified as a finance lease if it transfers substantially all risks and rewards incidental to ownership of an underlying asset to the lessee. In contrast, an operating lease is a lease that does not transfer substantially all the risks and rewards incidental to ownership of an asset to the lessee.

Judgement is required on various aspects that include, but are not limited to, the fair value of the leased asset, the economic life of the leased asset, whether or not to include renewal options in the lease term, and determining an appropriate discount rate to calculate the present value of the minimum lease payments. Classification as a finance lease means the asset is recognised in the statement of financial position as property, plant, and equipment, whereas for an operating lease no such asset is recognised. Finance lease liability disclosures are contained in note 15. Future operating lease commitments are disclosed in note 22b.

Recognition of grants
The School reviews the grants monies received at the end of each reporting period and whether any require a provision to carry forward amounts unspent. The School believes all grants received have been appropriately recognised as a liability if required. Government grants are disclosed at note 2.

c) Revenue Recognition

Government Grants
The School receives funding from the Ministry of Education. The following are the main types of funding that the School receives:

Operational grants are recorded as revenue when the School has the rights to the funding, which is in the year that the funding is received.

Teachers salaries grants are recorded as revenue when the School has the rights to the funding in the salary period they relate to. The grants are not received in cash by the School and are paid directly to teachers by the Ministry of Education.

Other Ministry Grants for directly funded programs are recorded as revenue when the School has the rights to the funding in the period they relate to. The grants are not received in cash by the School and are paid directly by the Ministry of Education.

The property from which the School operates is owned by the Crown and managed by the Ministry of Education on behalf of the Crown. Grants for the use of land and buildings are not received in cash by the School as they equate to the deemed expense for using the land and buildings which are owned by the Crown. The School's use of the land and buildings as occupant is based on a property occupancy document as gazetted by the Ministry. The expense is based on an assumed market rental yield on the value of land and buildings as used for rating purposes.

This is a non-cash revenue that is offset by a non-cash expense. The use of land and buildings grants and associated expenditure are recorded in the period the School uses the land and buildings.

Other Grants where conditions exist
Other grants are recorded as revenue when the School has the rights to the funding, unless there are unfulfilled conditions attached to the grant, in which case the amount relating to the unfulfilled conditions is recognised as a liability and released to revenue as the conditions are fulfilled.

Donations, Gifts and Bequests
Donations, gifts and bequests are recognised as an asset and revenue when the right to receive funding or the asset has been established unless there is an obligation to return funds if conditions are not met. If conditions are not met, funding is recognised as revenue in advance and recognised as revenue when conditions are satisfied.

Interest Revenue
Interest Revenue earned on cash and cash equivalents and investments is recorded as revenue in the period it is earned.

d) Operating Lease Payments
Payments made under operating leases are recognised in the Statement of Comprehensive Revenue and Expense on a straight line basis over the term of the lease.

e) Finance Lease Payments
Finance lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period during the lease term on an effective interest basis.

f) Cash and Cash Equivalents
Cash and cash equivalents include cash on hand, bank balances, deposits held at call with banks, and other short term highly liquid investments with original maturities of 90 days or less, and bank overdrafts. The carrying amount of cash and cash equivalents represent fair value.

g) Accounts Receivable
Short-term receivables are recorded at the amount due, less an allowance for expected credit losses (uncollectible debts). The School's receivables are largely made up of funding from the Ministry of Education. Therefore the level of uncollectible debts is not considered to be material. However, short-term receivables are written off when there is no reasonable expectation of recovery.

h) Inventories
Inventories are consumable items held for sale and are comprised of stationery account and uniform account. They are stated at the lower of cost and net realisable value. Cost is determined on a first in, first out basis. Net realisable value is the estimated selling price in the ordinary course of activities less the estimated costs necessary to make the sale. Any write down from cost to net realisable value is recorded as an expense in the Statement of Comprehensive Revenue and Expense in the period of the write down.

i) Investments
Bank term deposits are initially measured at the amount invested. Interest is subsequently accrued and added to the investment balance. A loss allowance for expected credit losses is recognised if the estimated loss allowance is material.

j) Property, Plant and Equipment
Land and buildings owned by the Crown are excluded from these financial statements. The Board's use of the land and buildings as 'occupant' is based on a property occupancy document.

Improvements (funded by the Board) to buildings owned by the Crown or directly by the Board are recorded at cost, less accumulated depreciation and impairment losses.

Property, plant and equipment are recorded at cost or, in the case of donated assets, fair value at the date of receipt, less accumulated depreciation and impairment losses. Cost or fair value, as the case may be, includes those costs that relate directly to bringing the asset to the location where it will be used and making sure it is in the appropriate condition for its intended use.

Gains and losses on disposals (i.e. sold or given away) are determined by comparing the proceeds received with the carrying amounts (i.e. the book value). The gain or loss arising from the disposal of an item of property, plant and equipment is recognised in the Statement of Comprehensive Revenue and Expense.

Finance Leases
A finance lease transfers to the lessee substantially all the risks and rewards incidental to ownership of an asset, whether or not title is eventually transferred. At the start of the lease term, finance leases are recognised as assets and liabilities in the statement of financial position at the lower of the fair value of the leased asset or the present value of the minimum lease payments. The finance charge is charged to the surplus or deficit over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability. The amount recognised as an asset is depreciated over its useful life. If there is no reasonable certainty whether the School will obtain ownership at the end of the lease term, the asset is fully depreciated over the shorter of the lease term and its useful life.

Depreciation
Property, plant and equipment except for library resources are depreciated over their estimated useful lives on a straight line basis. Library resources are depreciated on a diminishing value basis. Depreciation of all assets is reported in the Statement of Comprehensive Revenue and Expense.

The estimated useful lives of the assets are:

Board-owned Buildings	50 years
Building Improvements	20-40 years
Furniture and Equipment	5-10 years
Information and Communication Technology	4-5 years
Library Resources	12.5% Diminishing value
Leased Assets held under a Finance Lease	Term of Lease

k) Impairment of property, plant, and equipment
The School does not hold any cash generating assets. Assets are considered cash generating where their primary objective is to generate a commercial return.

Non cash generating assets
Property, plant, and equipment and intangible assets held at cost that have a finite useful life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. If such indication exists, the School estimates the asset's recoverable service amount. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable service amount. The recoverable service amount is the higher of an asset's fair value less costs to sell and value in use.

Value in use is determined using an approach based on either a depreciated replacement cost approach, restoration cost approach, or a service units approach. The most appropriate approach used to measure value in use depends on the nature of the impairment and availability of information.

In determining fair value less costs to sell, the School engages an independent valuer to assess market value based on the best available information. The valuation is based on a comparison to recent market transactions.

If an asset's carrying amount exceeds its recoverable service amount, the asset is regarded as impaired and the carrying amount is written down to the recoverable amount. The total impairment loss is recognised in surplus or deficit.

The reversal of an impairment loss is recognised in surplus or deficit. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable service amount since the last impairment loss was recognised.

l) Accounts Payable
Accounts Payable represents liabilities for goods and services provided to the School prior to the end of the financial year which are unpaid. Accounts Payable are recorded at the amount of cash required to settle those liabilities. The amounts are unsecured and are usually paid within 30 days of recognition.

m) Employee Entitlements
Short-term employee entitlements
Employee entitlements that are expected to be settled within 12 months after the end of the reporting period in which the employees provide the related service are measured based on accrued entitlements at current rates of pay. These include salaries and wages accrued up to balance date and annual leave earned, by non teaching staff, but not yet taken at balance date.

Long-term employee entitlements
Employee benefits that are not expected to be settled wholly before 12 months after the end of the reporting period in which the employee provides the related service, such as retirement and long service leave, have been calculated on an actuarial basis.

The calculations are based on the likely future entitlements accruing to employees, based on years of service, years to entitlement, the likelihood that employees will reach the point of entitlement, and contractual entitlement information, and the present value of the estimated future cash flows. Remeasurements are recognised in surplus or deficit in the period in which they arise.

n) Revenue Received in Advance
Revenue received in advance relates to fees received from students and grants received where there are unfulfilled obligations for the School to provide services in the future. The fees or grants are recorded as revenue as the obligations are fulfilled and the fees or grants are earned.

The School holds sufficient funds to enable the refund of unearned fees in relation to students, should the School be unable to provide the services to which they relate.

o) Funds Held in Trust
Funds are held in trust where they have been received by the School for a specified purpose, or are being held on behalf of a third party and these transactions are not recorded in the Statement of Comprehensive Revenue and Expense.

The School holds sufficient funds to enable the funds to be used for their intended purpose at any time.

p) Funds held for Capital works
The School directly receives funding from the Ministry of Education for capital works projects that are included in the School five year capital works agreement. These funds are held on behalf and for a specified purpose. As such, these transactions are not recorded in the Statement of Comprehensive Revenue and Expense.

The School holds sufficient funds to enable the funds to be used for their intended purpose at any time.

q) Shared Funds
Shared Funds are held on behalf of a cluster of participating schools as agreed with the Ministry of Education. In instances where funds are outside of the School's control, these amounts are not recorded in the Statement of Comprehensive Revenue and Expense. The School holds sufficient funds to enable the funds to be used for their intended purpose.

r) Provision for Cyclical Maintenance
The property from which the School operates is owned by the Crown, and is vested in the Ministry. The Ministry has gazetted a property occupancy document that sets out the Board's property maintenance responsibilities. The Board is responsible for maintaining the land, buildings and other facilities on the School site in a state of good order and repair.

Cyclical maintenance, which involves painting the interior and exterior of the school, makes up the most significant part of the Board's responsibilities outside day-to-day maintenance. The provision is a reasonable estimate, based on the School's best estimate of the cost of painting the school and when the school is required to be painted, based on an assessment of the school's condition.

The School carries out painting maintenance of the whole school over a 10 to 18 year period. The economic outflow of this is dependent on the plan established by the School to meet this obligation and is detailed in the notes and disclosures of these accounts.

s) Financial Instruments
The School's financial assets comprise cash and cash equivalents, accounts receivable, and investments. All of these financial assets, except for investments that are shares, are initially recognised at fair value and subsequently measured at amortised cost, using the effective interest method.

Investments that are shares are categorised as 'financial assets at fair value through other comprehensive revenue and expense' for accounting purposes in accordance with financial reporting standards. On initial recognition of an equity investment that is not held for trading, the School may irrevocably elect to present subsequent changes in the investment's fair value in other comprehensive revenue and expense. This election has been made for investments that are shares. Subsequent to initial recognition, these assets are measured at fair value. Dividends are recognised as income in surplus or deficit unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognised in other comprehensive revenue and expense and are never reclassified to surplus or deficit.

The School's financial liabilities comprise accounts payable, borrowings and finance lease liability. Financial liabilities are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method. Interest expense and any gain or loss on derecognition are recognised in surplus or deficit.

t) Borrowings
Borrowings on normal commercial terms are initially recognised at the amount borrowed plus transaction costs. Interest due on the borrowings is subsequently accrued and added to the borrowings balance. Borrowings are classified as current liabilities unless the School has an unconditional right to defer settlement of the liability for at least 12 months after balance date.

u) Goods and Services Tax (GST)
The financial statements have been prepared on a GST exclusive basis, with the exception of accounts receivable and accounts payable which are stated as GST inclusive.

The net amount of GST paid to, or received from, the IRD, including the GST relating to investing and financing activities, is classified as a net operating cash flow in the statement of cash flows.

Commitments and contingencies are disclosed exclusive of GST.

v) Budget Figures
The budget figures are extracted from the School budget that was approved by the Board.

w) Services received in-kind
From time to time the School receives services in-kind, including the time of volunteers. The School has elected not to recognise services received in kind in the Statement of Comprehensive Revenue and Expense.

2. Government Grants

	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Government Grants - Ministry of Education	411,007	369,537	431,585
Teachers' Salaries Grants	660,786	645,766	627,076
Use of Land and Buildings Grants	287,354	317,935	344,197
Ka Ora, Ka Ako - Healthy School Lunches Programme	52,268	-	209,799
Other Government Grants	-	-	2,238
	1,411,415	1,333,238	1,614,895

3. Locally Raised Funds

Local funds raised within the School's community are made up of:

	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Revenue			
Donations and Bequests	18,488	5,000	3,245
Fees for Extra Curricular Activities	10,531	500	10,487
Trading	5,575	6,200	4,841
Fundraising and Community Grants	8,631	2,000	20,921
Other Revenue	3,241	-	2,000
	46,466	13,700	41,494
Expense			
Extra Curricular Activities Costs	13,198	11,200	10,006
Trading	6,314	6,700	8,717
Fundraising and Community Grant Costs	7,752	-	11,458
Other Locally Raised Funds Expenditure	11,717	7,000	5,023
	38,981	24,900	35,204
Surplus/(Deficit) for the year Locally Raised Funds	7,485	(11,200)	6,290

The school received a grant from the TG Macarthy Trust for $1,000 which is included in the Fundraising and Community Grants line in the above note.

4. Learning Resources

	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Curricular	18,197	44,600	44,593
Employee Benefits - Salaries	796,520	755,207	760,062
Staff Development	9,334	16,400	9,386
Depreciation	31,592	24,118	25,573
Other Learning Resources	1,312	1,450	1,341
	856,955	841,775	840,955

5. Administration

	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Audit Fees	9,192	4,764	7,578
Board Fees and Expenses	19,242	14,400	13,926
Operating Leases	10	-	77
Other Administration Expenses	14,663	19,475	15,705
Employee Benefits - Salaries	57,298	48,566	51,663
Insurance	7,377	3,400	2,413
Service Providers, Contractors and Consultancy	9,600	9,600	9,600
Ka Ora, Ka Ako - Healthy School Lunch Programme	52,268	-	209,799
	169,650	100,205	310,761

6. Property

	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Consultancy and Contract Services	27,747	26,500	26,582
Cyclical Maintenance	9,239	9,724	8,349
Heat, Light and Water	20,389	15,000	18,682
Repairs and Maintenance	12,450	7,900	6,856
Use of Land and Buildings	287,354	317,935	344,197
Other Property Expenses	4,389	6,400	5,168
	361,568	383,459	409,834

The use of land and buildings figure represents 5% of the school's total property value. Property values are established as part of the nation-wide revaluation exercise that is conducted every 30 June for the Ministry of Education's year-end reporting purposes.

7. Other Expenses

	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Transport	2,972	3,600	4,952
	2,972	3,600	4,952

8. Cash and Cash Equivalents

	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Bank Accounts	537,750	341,414	658,126
Cash and cash equivalents for Statement of Cash Flows	537,750	341,414	658,126

The carrying value of short-term deposits with original maturity dates of 90 days or less approximates their fair value.

Of the $537,750 Cash and Cash Equivalents $10,375 is subject to restrictions for the following reasons:

- $3,764 of Revenue Received in Advance is held by the school, as disclosed in note 13.
- $6,611 is held in trust by the school on behalf of other parties, as disclosed in note 16.

9. Accounts Receivable

	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Receivables from the Ministry of Education	4,148	-	2,514
Banking Staffing Underuse	-	46,831	-
Teacher Salaries Grant Receivable	56,717	48,688	35,780
	60,865	95,519	38,294
Receivables from Exchange Transactions	-	-	-
Receivables from Non-Exchange Transactions	60,865	95,519	38,294
	60,865	95,519	38,294

10. Inventories

	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Stationery Account	-	554	-
Uniform Account	1,606	2,150	1,193
	1,606	2,704	1,193

11. Property, Plant and Equipment

2025	Opening Balance (NBV) $	Additions $	Disposals $	Impairment $	Depreciation $	Total (NBV) $
Board-owned Buildings	36,383	-	-	-	(1,180)	**35,203**
Building Improvements	1,387	140,638	-	-	(962)	**141,063**
Furniture and Equipment	42,953	15,260	-	-	(9,877)	**48,336**
Information and Communication Technology	15,366	2,222	-	-	(6,172)	**11,416**
Motor Vehicles	51,633	-	-	-	(8,043)	**43,590**
Leased Assets	7,509	9,679	-	-	(4,763)	**12,425**
Library Resources	2,248	518	-	-	(595)	**2,171**
	157,479	168,317	-	-	(31,592)	**294,204**

The net carrying value of equipment held under a finance lease is $12,425 (2024: $7,509)

Restrictions

With the exception of the contractual restrictions related to the above noted finance leases, there are no restrictions over the title of the school's property, plant and equipment, nor are any property, plant and equipment pledged as security for liabilities.

	2025 Cost or Valuation $	2025 Accumulated Depreciation $	2025 Net Book Value $	2024 Cost or Valuation $	2024 Accumulated Depreciation $	2024 Net Book Value $
Board-owned Buildings	59,000	(23,797)	**35,203**	59,000	(22,617)	**36,383**
Building Improvements	142,328	(1,265)	**141,063**	1,690	(303)	**1,387**
Furniture and Equipment	191,745	(143,409)	**48,336**	176,485	(133,532)	**42,953**
Information and Communication Technology	129,926	(118,510)	**11,416**	127,704	(112,338)	**15,366**
Motor Vehicles	64,348	(20,758)	**43,590**	64,348	(12,715)	**51,633**
Leased Assets	29,220	(16,795)	**12,425**	19,541	(12,032)	**7,509**
Library Resources	10,364	(8,193)	**2,171**	9,846	(7,598)	**2,248**
	626,931	(332,727)	**294,204**	458,614	(301,135)	**157,479**

12. Accounts Payable

	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Creditors	14,024	20,788	32,523
Accruals	6,101	4,763	7,396
Employee Entitlements - Salaries	56,717	48,688	35,780
Employee Entitlements - Leave Accrual	3,133	2,177	2,277
	79,975	76,416	77,976
Payables for Exchange Transactions	79,975	76,416	77,976
	79,975	76,416	77,976

The carrying value of payables approximates their fair value.

13. Revenue Received in Advance

	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Income Received in Advance	3,764	1,812	2,040
Grants in Advance - Minsitry of Education	-	1,747	-
	3,764	3,559	2,040

14. Provision for Cyclical Maintenance

	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Provision at the Start of the Year	92,058	58,110	83,709
Increase/(decrease) to the Provision During the Year	9,239	9,724	8,349
Use of the Provision During the Year	(12,237)	-	-
Provision at the End of the Year	89,060	67,834	92,058
Cyclical Maintenance - Current	83,921	57,350	60,550
Cyclical Maintenance - Non current	5,139	10,484	31,508
	89,060	67,834	92,058

Per the cyclical maintenance schedule, the School is next expected to undertake painting works during 2026. This plan is based on the School's 10 Year Property plan / painting quotes.

15. Finance Lease Liability

The School has entered into a number of finance lease agreements for computers and other ICT equipment. Minimum lease payments payable:

	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
No Later than One Year	5,386	4,642	2,506
Future Finance Charges	8,064	6,243	5,027
	13,450	10,885	7,533
Represented by			
Finance lease liability - Current	4,465	4,642	2,026
Finance lease liability - Non current	8,985	6,243	5,507
	13,450	10,885	7,533

16. Funds held in Trust

	2025 Actual	2025 Budget (Unaudited)	2024 Actual
	$	$	$
Funds Held in Trust on Behalf of Third Parties - Current	6,611	6,611	6,611
Funds Held in Trust on Behalf of Third Parties - Non-current	-	-	-
	6,611	6,611	6,611

These funds relate to arrangements where the school is acting as an agent. These amounts are not revenue or expense of the school and therefore are not included in the Statement of Comprehensive Revenue and Expense.

17. Funds Held for Capital Works Projects

During the year the School received and applied funding from the Ministry of Education for the following capital works projects. The amount of cash held on behalf of the Ministry for capital works project is included under cash and cash equivalents in note 8, and includes retentions on the projects, if applicable.

2025	Project No.	Opening Balances $	Receipts from MoE $	Payments $	Board Contributions / Transfers	Closing Balances $
LSM - Fencing & Gates	245541	(8,791)	-	(2,489)	-	(11,280)
Electrical Upgrade - Heating	244774	-	48,943	(53,744)	-	(4,801)
Totals		(8,791)	48,943	(56,233)	-	(16,081)

Represented by:

Funds Held on Behalf of the Ministry of Education	-
Funds Receivable from the Ministry of Education	(16,081)

2024	Project No.	Opening Balances $	Receipts from MoE $	Payments $	Board Contributions / Transfers	Closing Balances $
Hall Kitchen, Heating & New Shed	232613	8,312	7,188	(15,500)	-	-
LSM - Fencing & Gates	245541	-	163,231	(172,022)	-	(8,791)
Hall Upgrade	214295	48,591	3,807	(52,398)	-	-
Totals		56,903	174,226	(239,920)	-	(8,791)

Represented by:

Funds Held on Behalf of the Ministry of Education	-
Funds Receivable from the Ministry of Education	(8,791)

18. Related Party Transactions

The School is a controlled entity of the Crown, and the Crown provides the major source of revenue to the School. The School enters into transactions with other entities also controlled by the Crown, such as government departments, state-owned enterprises and other Crown entities. Transactions with these entities are not disclosed as they occur on terms and conditions no more or less favourable than those that it is reasonable to expect the school would have adopted if dealing with that entity at arm's length.

Related party disclosures have not been made for transactions with related parties that are within a normal supplier or client/recipient relationship on terms and conditions no more or less favourable than those that it is reasonable to expect the School would have adopted in dealing with the party at arm's length in the same circumstances. Further, transactions with other government agencies (for example, Government departments and Crown entities) are not disclosed as related party transactions when they are consistent with the normal operating arrangements between government agencies and undertaken on the normal terms and conditions for such transactions.

19. Remuneration

Key management personnel compensation
Key management personnel of the School include all Board members, Principal, Deputy Principals and Heads of Departments.

	2025 Actual $	2024 Actual $
Board Members		
Remuneration	2,950	2,700
Leadership Team		
Remuneration	145,707	139,704
Full-time equivalent members	1.00	1.00
Total key management personnel remuneration	148,657	142,404

There are 6 members of the Board excluding the Principal. The Board has held 9 full meetings of the Board in the year. As well as these regular meetings, including preparation time, the Presiding Member and other Board members have also been involved in ad hoc meetings to consider student welfare matters including stand downs, suspensions, and other disciplinary matters.

Principal 1
The total value of remuneration paid or payable to the Principal was in the following bands:

Salaries and Other Short-term Employee Benefits:	2025 Actual $000	2024 Actual $000
Salary and Other Payments	60 - 70	130 - 140
Benefits and Other Emoluments	1 - 2	4 - 5
Termination Benefits	-	-

Principal 2
The total value of remuneration paid or payable to the Principal was in the following bands:

Salaries and Other Short-term Employee Benefits:	2025 Actual $000	2024 Actual $000
Salary and Other Payments	70 - 80	-
Benefits and Other Emoluments	2 - 3	-
Termination Benefits	-	-

Other Employees
The number of other employees with remuneration greater than $100,000 was in the following bands:

Remuneration $000	2025 FTE Number	2024 FTE Number
100 - 110	0.00	1.00
	0.00	1.00

The disclosure for 'Other Employees' does not include remuneration of the Principal.

20. Compensation and Other Benefits Upon Leaving

The total value of compensation or other benefits paid or payable to persons who ceased to be board members, committee members, or employees during the financial year in relation to that cessation and number of persons to whom all or part of that total was payable was as follows:

	2025 Actual	2024 Actual
Total	$0	$0
Number of People	0	0

21. Contingencies

There are no contingent liabilities (except as noted below) and no contingent assets as at 31 December 2025 (Contingent liabilities and assets at 31 December 2024: nil).

Holidays Act Compliance – Schools Payroll
The Ministry of Education performs payroll processing and payments on behalf of boards, through payroll service provider, Education Payroll Limited.

The Ministry continues to review the Schools Sector Payroll to ensure compliance with the Holidays Act 2003. An initial remediation payment has been made to some current school employees. The Ministry is continuing to perform detailed analysis to finalise calculations and the potential impacts for specific individuals. As such, this is expected to resolve the liability for school boards.

22. Commitments

(a) Capital Commitments

As at 31 December 2025, the Board had capital commitments of $51,790 (2024: $42,679) as a result of entering the following contracts:

Contract Name	Remaining Capital Commitment
	$
LSM - Fencing & Gates	40,190
Electrical Upgrade - Heating	11,600
Total	**51,790**

The Board receives funding from the Ministry of Education for Capital Works which is disclosed in note 17.

(b) Operating Commitments

There are no operating commitments as at 31 December 2025 (Operating commitments at 31 December 2024: nil).

23. Financial Instruments

The carrying amount of financial assets and liabilities in each of the financial instrument categories are as follows:

Financial assets measured at amortised cost

	2025 Actual $	2025 Budget (Unaudited) $	2024 Actual $
Cash and Cash Equivalents	537,750	341,414	658,126
Receivables	60,865	95,519	38,294
Total financial assets measured at amortised cost	598,615	436,933	696,420

Financial liabilities measured at amortised cost

Payables	79,975	76,416	77,976
Finance Leases	13,450	10,885	7,533
Total financial liabilities measured at amortised cost	93,425	87,301	85,509

24. Events After Balance Date

There were no significant events after the balance date that impact these financial statements.

25. Comparatives

There have been a number of prior period comparatives which have been reclassified to make disclosure consistent with the current year.